MATTHEW R. BETTENHAUSEN SECRETARY



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CALIFORNIA EMERGENCY MANAGEMENT AGENCY

July 27, 2010

Kathy J. Ellis, LMFT Executive Clinical Director Northern California Abuse Treatment 2036 Nevada City Hwy #237 Grass Valley, CA 95945

Subject:

Performance Assessment/Site Visit Report

Grant # AT09061738

Dear Ms. Ellis:

On June 28 – 29, 2010, I conducted a Performance Assessment/Site Visit of the Child Abuse Treatment (CHAT) Program operated by Northern California Abuse Treatment (NCAT). Thank you for your time and cooperation during the site visit. It was a pleasure meeting you and the staff who support the CHAT Program. Everyone I met was friendly, helpful, and very professional.

During the visit, we discussed California Emergency Management Agency's requirements for the program, the goals and objectives, the match requirements, the source documentation, and the reporting requirements. As a result of the visit, I have found the project in most areas to be in compliance and functioning within the parameters established in the Grant Award Agreement. However, there were some findings (out-of-compliance) which require corrective actions. Please send me a corrective action letter by **August 16, 2010** addressing the following topics:

Overall, the Administrative Review appears to be satisfactory. However, there are five administrative issues needing to be addressed:

1) Administrative Review Item #2 - The current Fidelity Bond does not include the Grant Award number, Employee Dishonesty coverage, Forgery coverage, and does not name the beneficiary – State of California, California Emergency Management Agency correctly.

Action Needed: Per the Cal EMA 2009 Recipient Handbook, Section 2160, the Fidelity Bond must include the Grant Award number, Employee Dishonesty coverage, Forgery coverage, and must name "State of California, Emergency Management Agency" as the beneficiary/certificate

holder. Please make these corrections to the Fidelity Bond certificate. Indicate in the corrective action letter how this will be resolved.

- 2) Administrative Review Item #7 It appears salary and benefit information is not included in the personnel files. It also appears the Board of Directors has not approved the personnel policies.
 - Action Needed: Per the Cal EMA Recipient Handbook, Section 2130, the written personnel policies must include compensation rates, including overtime, and benefits. The Board of Directors must also approve the written personnel policies. Indicate in the corrective action letter how this will be resolved.
- 3) Administrative Review Item #9 It appears Kathy Ellis (you) has complete authority over financial matters. You currently approve purchases, write checks, and sign checks.
 - Action Needed: You may not, in any given transaction, be able to approve a purchase, write the check, and then sign the same check. Indicate in the corrective action letter how this will be resolved.
- 4) Administrative Review Items #10 and #11 The CHAT Program General Ledger does not, in all categories, match the Grant Award Budget. The budget does not show the percentage allocated in the agency for the CHAT Program. Transactions on the CHAT Program General Ledger cannot be tracked back to specific receipts. In some cases, minimum payments are being made on credit balances. Other charges on the general ledger included bank fees for bounced checks.

Action Needed: Per Recipient Handbook, Section 6420.1, "Expenditures of grant funds must be recorded in categories which parallel the Grant Award." Please submit a Grant Award Modification Request (Cal EMA Form 2-223) and budget forms to add general ledger categories within a line item or as its own line item. Include new Budget Narrative pages, or modify the NCAT CHAT Program General Ledger so it parallels the Grant Award Budget. Indicate in the corrective action letter how this will be resolved.

Per Recipient Handbook, Section 2245, "The cost of interest payments is not an allowable expenditure, unless the cost is a result of a lease/purchase agreement. Finance charges, late payment fees, penalties, and returned check charges are not allowable expenditures." Therefore, the interest being paid for running credit balances or loans, and the returned check charges, or any other penalties <u>cannot be charged</u> to the NCAT CHAT Program General Ledger. **Indicate in the corrective action letter how this will be resolved.**

Transactions listed in the CHAT Program General Ledger must be traceable back to the original receipt. **Indicate in the corrective action letter how this will be resolved.**

- 5) Administrative Review Item #13 EEO Policy
 - a) NCAT does not have a Discrimination Complaint Procedure. I provided you with a sample procedure (attachment 3B).
 - b) You were not able to provide me with a publication for employment; you stated it has been at least a couple of years since anyone was hired.
 - c) At the time of the site visit, NCAT did not have a plan to disseminate the EEO plan and the EEO policies to all employees, volunteers, clients, and to the general public. I provided you with a sample plan (attachment 10A); thereafter, you were able to put together the plan.
 - d) At the time of the site visit, NCAT did not have a Limited English Proficiency (LEP) plan. I provided you with a sample plan (attachment 11A); thereafter, you were able to put together the plan.

Action Needed:

- a) NCAT needs to produce a Discrimination Complaint Procedure and have it approved by the Board of Directors.
- b) In the future, NCAT needs to include an EEO statement in help-wanted publications.
- c) Have the plan approved by the Board of Directors.
- d) Have the plan approved by the Board of Directors.

Indicate in the corrective action letter how this will be resolved.

Overall, the Programmatic Review appears to be satisfactory. However, there are three programmatic issues needing to be addressed:

- 1) Programmatic Review Item #6 You stated performance evaluations are done occasionally, not on a yearly basis.
 - Action Needed: Employee performance evaluations, at a minimum, should be done on a yearly basis. Indicate in the corrective action letter how this will be resolved.
- 2) Programmatic Review Item #7 The project does not have an operational agreement with a local hospital.

Action Needed: Per the 2009 CHAT Program RFA, an operational agreement with a local hospital is required. Indicate in the corrective action letter how this will be resolved.

3) Programmatic Review Item #8 - The project does not have written policies regarding the maintenance of confidential files. Written policies regarding client confidentiality do not include: cannot take files outside of office; cannot discuss outside of office or with non-staff; cannot acknowledge someone is a client if asked.

Action Needed: NCAT needs to produce written policies regarding the maintenance of confidential client files. NCAT must also update its written policies regarding client confidentiality to be more specific. It should include guidelines on not discussing client information with non-staff members and not acknowledging someone is a client if asked. Indicate in the corrective action letter how this will be resolved.

Please review the enclosed Performance Assessment/Site Visit Report form; sign the cover page and mail it to me at your earliest convenience. Also complete a Corrective Action Letter with the requested actions and return to me by **August 16, 2010.** Should you have questions, please contact me at (916) 323-7730. Once again, thank you and your staff for warm hospitality and cooperation I received during the site visit.

Sincerely,

RICHARD BUNCH Program Specialist Children's Section

Enclosures:

- Site Visit Report
- EEO Checklist

CALIFORNIA EMERGENCY MANAGEMENT AGENCY (Cal EMA) PROGRAM: CHILD ABUSE TREATMENT PROGRAM (CHAT) PERFORMANCE ASSESSMENT / SITE VISIT REPORT

_A109061738	DATE OF SITE VIST	Γ: <u>June 28 -</u>	<u>- 29, 2010</u>
1, 2009 throug	h September 30, 2010		
G AGENCY:	Northern California Abı	use Treatme	ent
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TITLI	$\underline{\mathbf{c}}$	AGENCY	<u> </u>
Execut	ive Clinical Director		<u> </u>
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07/16/2010 Date	Gillsa Miller Signature of Section (Chief	07/26/2010 Date
Date			
	I, 2009 through IG AGENCY: MELLIS Execute Therape Intern Mercenter International Interna	1, 2009 through September 30, 2010 IG AGENCY: Northern California Abuse Ellis RING SITE VISIT: TITLE Executive Clinical Director Therapist Intern Therapist Intern Therapist O7/16/2010 Date Gillsa Miller Signature of Section G	Executive Clinical Director Therapist Intern Therapist O7/16/2010 Date Gillsa Miller Signature of Section Chief

A.	ADMINISTRATIVE REVIEW			
	1. OPERATIONAL DOCUMENTS	YES	<u>NO</u>	N/A
	 Review hard copy/verify the ability to access on line: The Cal EMA Recipient Handbook (R.H.) The Approved Grant Award Agreement The RFA/RFP (supersedes the requirement of the R.H.) The Program Guidelines (supersedes the requirement of the R.H.) Is the project familiar with Office of Management and Budget, OMB Circulars which govern your organization? Circulars may be found at www.whitehouse.gov/omb/circulars. 			
	Comments: Kathy Ellis (Ms. Ellis) understands and was able to show the above required docu	iments.		
	2. FIDELTY BOND - COMMUNITY BASED ORGANIZATION (CBO) & ORGANIZATIONS ONLY			INDIAN
	 Obtain copy of required CBO bonding? [R.H. Section 2161] Does not apply to state, city, or county units of government. 			
	 Does the bond show: Bonding company name Bond number Description of coverage Amount of coverage (50% of allocation) Bond period Grant award number Bond include Form A (Employee Dishonesty) and Form B (Forgery Coverage)? 			
	 Is Cal EMA named on the bond as the beneficiary? 		\boxtimes	
	Comments: Ms. Ellis provided me with the current Fidelity Bond. The bond needs to include Employee Dishonesty coverage; Forgery coverage; and needs to name the "State Management Agency" as the beneficiary.			
	3. ENVIRONMENTAL IMPACT – CEQA COMPLIANCE (R.H. Section 2	2153)		
	 Does the project have their CEQA documentation on file? 	\boxtimes		
	Comments: The agency has a current CEQA exemption letter.			
	4. PROOF OF AUTHORITY (R.H. Section 1350)			
	 Does the project have a written authorization/resolution on file as required by the Grant Award Agreement? *Ask for copy 	\boxtimes		

7/29/2010

Comments:

The Board of Directors has given Ms. Ellis authority to sign for the CHAT Program grant.

ADMINISTRATIVE REVIEW (Continued)			
5. ORGANIZATIONAL CHART	YES	<u>NO</u>	N/A
 Review the organizational chart. Are all budgeted positions identified? 			
Comments:			
Organizational chart was provided which shows all CHAT Program positions.			
6. Cal EMA MODIFICATION (Cal EMA 2-223)			
 Review the purpose/preparation of Grant Award Modification (<u>Cal EMA 2-223</u>). [R. H. Section 7500] (Instruct the project staff on the procedure to obtain the most recent forms from Cal EMA website.) 			
A modification is needed for the following:			
Comments: Ms. Ellis understood the reason for and the process to submit modifications.			
7. PERSONNEL POLICIES			
 Does the project staff have access to written personnel policies as required? [R. H. Section 2130] 			
 Do policies include: Maintenance of personnel files for all paid and volunteer staff including job applications, salaries, benefits, and current 			
 job duties/descriptions A current Drug Free Workplace policy statement on file signed by the employee? [R. H. Section 2152] 	\boxtimes		
 Work hours Compensation rates Overtime Did the Board approve the agency's current personnel policy? 			

Comments:

Ms. Ellis stated the personnel files do not include salary and benefit information. It also appears the Board of Director has not approved the personnel policy.

ADMINISTRAT	TIVE REVIEW (Continued)			
8. FUNCTION	AL TIMESHEETS	YES	NO	N/A
position less	ject use functional timesheets for each grant funded than 1 FTE? OR Time Study Allocation plan updated st 2 years? [R. H. Section 11331]			
 Are timeshee 	ets (paid staff & volunteer) signed by staff & approved r? (Review timesheets to ensure they are signed by the			
Comments:				
Functional timesh	eets are utilized. They are signed by employees and approve	d by the s	upervis	or.
9. DUTIES OF	FINANCIAL OFFICER AND BOOKKEEPER			
	es of the financial officer and the bookkeeper separate to e person has complete authority over a financial			
	e of individual who approves purchases.			
	y Ellis e of individual who writes checks.			
	y Ellis and Kirsten Young			
	e of individual(s) who signs checks. Very Ellis, Kirsten Young, Kate Strolle			
Comments:				
It appears that Ka	thy Ellis has complete authority over financial transactions.			
10. SOURCE D	OCUMENTATION-Fiscal [R. H. Section 11000]			
accurately su	ject maintain a record-keeping system which will pport costs claimed on Report of Expenditure and Funds (Cal EMA Form 2-201)?		\boxtimes	
	ject maintain an accurate inventory log of equipment ith grant funds?	\boxtimes		
Comments:			<u> </u>	
	am General Ledger does not match the Grant Award Budget is percentage allocated in the agency for the CHAT Program.			
	Ledger cannot be tracked back to specific receipts. In some of			75
	edit balances. Other charges on the general ledger included for	Commence of the Commence of th		

۸.	ADMINISTRATIVE REVIEW (Continued)				
	11 PDO INCO EMPENDATIONS	<u>YES</u>	<u>NO</u>	N/A	
	11. PROJECT EXPENDITURES	æ			
	 Is the project's expenditure rate commensurate with the elapsed period of the grant? 	\boxtimes			
	 Are the project's expenditures being made in accordance with the terms of the Grant Award Agreement? 		\boxtimes		
	 Does the project need to submit a Grant Award Modification Request (Cal EMA Form 2-223)? 	\boxtimes			
	 Is the project up-to-date with the submission of Cal EMA Form 2- 201? 	\boxtimes			
	Comments: The CHAT Program General Ledger does not match the Grant Award Budget in does not show the percentage allocated in the agency for the CHAT Program. The Program General Ledger cannot be tracked back to specific receipts. In some case being made on credit balances. Other charges on the general ledger included bare The project may need to submit a Grant Award Modification Request in order to categories.	ansactionses, min	ons on t imum p or boun	he CHA payments aced chec	T s are
	12. MATCH REQUIREMENTS				
	 Does the project have a match requirement? Is the project meeting the match requirement? Review the supporting documentation to substantiate cash or in-kind match. 				
	Comments: The match requirement has been waived.				
	13. EEO POLICY				
	Go over EEO checklist. (Separate document)	\boxtimes			
	Comments: The agency was able to provide me with the majority of the requested information need to be addressed:	n. The	followi	ng items	
	 Item 3 – NCAT does not have a Discrimination Complaint Procedure. I prosample procedure (attachment 3B). NCAT needs to develop a discrimination have it approved by the Board of Directors. 				<u>and</u>
	• Item 5 – Ms. Ellis was not able to provide me with a publication for employ been at least a couple of years since anyone was hired. In the future, NCAT				<u>O</u>

statement on any help wanted publications.

- Item 9 At the time of the site visit, NCAT did not have a plan to disseminate the EEO plan and the EEO policy to all employees, volunteers, clients, and to the general public. I provided Ms. Ellis with a sample plan (attachment 10A); thereafter, Ms. Ellis completed a plan which needs to be approved by the Board of Directors.
- Item 10- At the time of the site visit, NCAT did not have a Limited English Proficiency (LEP) plan. I provided Ms. Ellis with a sample plan (attachment 11A); thereafter, Ms. Ellis then completed a plan which needs to be approved by the Board of Directors.

В.	PROGRAMMATIC REVIEW			
	GENERAL	YES	NO	N/A
	1. PROGRAM GOALS AND OBJECTIVES			
	 Review the goals and objectives of the program and the programmatic requirements of the Grant Award Agreement. Is the project meeting the program goals and objectives? 	\boxtimes		
	 Does the project staff need to submit Cal EMA Form 2-223 to modify their grant objectives? 		\boxtimes	
	Comments: The project appears to be on track on meeting Objective Goals.			
	2. PROGRESS REPORT			
	Discuss and review the programmatic Progress Report requirements.	\boxtimes		
	Comments: Ms. Ellis understands the Progress Report requirements.			
	3. SOURCE DOCUMENTATION-Programmatic			
	 Is the project maintaining a record keeping and data collection process that will accurately support the project's reported data on the Progress Report form? Review the project's file system and data collection process. 			
	Comments: The project appears to have a data collection and record keeping system which we data needed on the Progress Reports.	ill accur	rately re	eflect the
	4. OPERATIONAL AGREEMENTS			
	 Does the project have current Operational Agreements as required by the Grant Award Agreement? 	\boxtimes		
	Comments: The project had all required Operational Agreements except with a local hospital.	•		
	5. PROJECT STAFF DUTIES			
	 Interview project staff and discuss their duties and the relationship to the grant. Are employees performing duties as stated in the Grant Award Agreement? 			
	Comments: The project staff are performing the job duties as described in the Grant Award A	greeme	nt.	

7/29/2010

SUI	PPLEMENTAL PROGRAMMATIC REVIEW				
1	OBJECTIVE A – PROVIDE PSYCHOTHERAPY SERVICES	YES	<u>NO</u>	N/A	
1.	Does the project use licensed clinicians/therapists? If not, explain the credentials of the mental health staff. Discuss the type of therapy received by the child client (how often, group, individual, PCIT, trauma-focused, etc.).				
Com	aments:				
Mod	dalities used include Cognitive Behavioral, DBT, Play and Art.				
2.	OBJECTIVE B – ASSISTANCE IN PROVIDING INFORMATION ON CRIME COMPENSATION SERVICES How does the project provide clients with information and referral to the local Victim Witness Assistance Center for victim compensation services?	\boxtimes			
	ments:				
Proj	ect staff discuss the information about the Victim Witness Assistance Center	er with ea	ch clier	<u>nt.</u>	
3.	OBJECTIVE C – ASSISTANCE IN UNDERSTANDING AND IN HELPING THE CHILD PREPARE FOR PARTICIPATING IN THE CRIMINAL JUSTICE SYSTEM How does the project provide information and referral to the local Victim Witness Assistance Center for assistance, advocacy and support during judicial proceedings?	\boxtimes			
	ments: ect staff refer clients to the Victim Witness Assistance Center.				
4.	OBJECTIVE D – USE OF VOLUNTEERS				
	 Does the project use volunteers? Have volunteers completed the required 40-hour training 	\boxtimes			
	prior to child client contact? Review documentation.	\boxtimes			
	Do volunteers complete a sign-in sheet with date, time, activities and signature by the project's project director or designated at 650 Bessieve designated.	\boxtimes			
	designated staff? Review documentation.Have all employees and volunteers completed the required	\boxtimes			
	background checks?				
	 If the project does not use volunteers, has the project received a volunteer waiver for the <u>current grant award</u> <u>period</u>? 				
	How does the project use the mandated volunteers?				
	Comments: Project uses Therapist Intern.				

	<u>YES</u>	\underline{NO}	N/A
5. DOES THE RECIPIENT HAVE ON FILE			
DOCUMENTATION SUPPORTING THE COMPLETION OF THE FOLLOWING (inform the following are required, but do			
not review)?			
	\boxtimes		
o Reference Checks	<u></u>		_
 Criminal Background Check (if staff/volunteers have resided in California for less than 3 years, out-of-state criminal 	\boxtimes	Ш	
history checks are also required)			\bowtie
 Child Abuse Central Index Checks 	$\overline{\boxtimes}$		
 Department of Motor Vehicle Checks (if transporting clients) 			
Comments:			
Ms. Ellis stated the project does the background checks, destroys the background	ound printou	t, but n	otes its
completion in the personnel file.			
6. DOES THE PROJECT DO PERFORMANCE		\boxtimes	
EVALUATIONS?			
Comments:			
Ms. Ellis stated performance evaluations are done occasionally and not on a	yearly basis.		
			- 5
7. CURRENT MANDATED OA'S ON FILE			
Law Enforcement	\square		
California Coalition for Youth (CCY)	Ħ	H	H
Victim Witness Assistance Center	Ħ	Ħ	Ħ
 California Workforce Investment Board's State or Local 	\boxtimes		
Youth Council			
 Local Hospitals 		\bowtie	Н
 Local Schools 	X	H	H
 County Social Services Department 			
Comments: The project had all the required operational agreements except with a	ocal hospital.		
8. CLIENT CONFIDENTIALITY			
Writton policy recording alient as a fidentiality		\square	
 Written policy regarding client confidentiality. Written policy regarding the maintenance of confidential 	片		片
client records.			
Client records are kept confidential per E.C. Section	\boxtimes		
1037.1.	\boxtimes		
 Client records are kept in a locked room or file cabinet 			

Comments: The project does not have written policies regarding the maintenance of confidential files.

Written policies regarding client confidentiality do not include: cannot take files outside of office; cannot discuss outside of office or with non-staff; cannot acknowledge someone is a client if asked about client.

Project needs to expand the confidentiality statement.

D. ADDITIONAL COMMENTS:

ADMINISTRATIVE (document strengths, topics needing improvement, follow-up, etc.)

The Northern California Abuse Treatment CHAT Program appears to be a professionally run organization. The staff is very helpful and competent. I appreciated the warm welcome I received and the can-do attitude in finding or producing any information and/or documentation which I needed for the site visit.

The following are items needing to be addressed in the Administrative Review:

- 1) Administrative Review Item #2 The current Fidelity Bond does not include the Grant Award number, Employee Dishonesty coverage, Forgery coverage, and does not name the beneficiary correctly.
- 2) Administrative Review Item #7 It appears salary and benefit information is not included in personnel files. Written personnel policies do not include these items as required. It also appears the Board of Directors has not approved the personnel policies.
- 3) Administrative Review Item #9 It appears Ms. Ellis may complete authority over financial matters. She currently may approve purchases, write checks, and sign checks.
- 4) Administrative Review Items #10 and #11 The CHAT Program General Ledger does not match in all categories the Grant Award Budget. The budget does not show the percentage allocated in the agency for the CHAT Program. Transactions on the CHAT Program General Ledger cannot be tracked back to specific receipts. In some cases, minimum payments are being made on credit balances. Other charges on the general ledger included bank fees for bounced checks. The project may need to submit a Grant Award Modification Request in order to reconcile the budget categories.
- 5. Administrative Review Item #13 EEO Policy
 - a) NCAT does not have a Discrimination Complaint Procedure. I provided Ms. Ellis with a sample procedure (attachment 3B).
 - b) Ms. Ellis was not able to provide me with a publication for employment. She stated it has been at least a couple of years since anyone was hired.
 - c) At the time of the site visit, NCAT did not have a plan to disseminate the EEO plan and the EEO policy to all employees, volunteers, clients, and to the general public. I provided Ms. Ellis with a sample plan (attachment 10A). Ms. Ellis then produced such a plan.
 - d) At the time of the site visit, NCAT did not have a Limited English Proficiency (LEP) plan. I provided Ms. Ellis with a sample plan (attachment 11A). Ms. Ellis then produced such a plan.

PROGRAMMATIC (document strengths, topics needing improvement, follow-up, etc.)

Programmatically, the project appears to be well run. The following are items needing to be addressed in the Programmatic Review:

- 1) Programmatic Review Item #6 Ms. Ellis stated performance evaluations are done occasionally, not on a yearly basis.
- 2) Programmatic Review Item #7 The project does not have an operational agreement with a local hospital.
- 3) Programmatic Review Item #8 The project does not have a written policy regarding the maintenance of confidential files. The written policy regarding client confidentiality does not include: cannot take files outside of office; cannot discuss outside of office or with non-staff; cannot acknowledge that someone is a client if asked about client.